Proposed Relationship Structure - IR/CLO

"A" level

Governance level

Meetings initially 6 and subsequently 12 monthly

INLAND REVENUE

- Deputy Commissioner Service Delivery
- Chief Tax Counsel
- Deputy Commissioner Policy
 CROWN LAW OFFICE

- - Deputy Solicitor-General (Public Law)

Focus on future issues and joint strategy:

i) What is happening in each organisation & impact for the other ii) What is the health of the relationship and what systematic improvements are necessary and/or being made

iii) Determine escalation outcomes



Executive level

Meetings initially 2 and subsequently 6 monthly

INLAND REVENUE

- Deputy Commissioner Service Delivery Chief Tax Counsel
- Director, Litigation Management Unit
- **Group Tax Counsel**
- Manager, Corporate Legal

CROWN LAW OFFICE

- Deputy Solicitor-General (Public Law)
- CLO Team Leader (Tax & Commercial)

Optional Attendee's: Deputy Solicitor-General (Constitutional), Deputy Solicitor-General (Criminal)

Focus on monitoring progress and resolving issues:

- Agreeing joint service-improvement objectives
 Monitoring achievements
- iii) Checking issues are being resolved at a systematic level (wherever
- iv) Setting principles for issue management and resolution with day-today case management
- v) Resolving any issues that cannot be resolved at operational level
- vi) Reviewing trends in litigation & international best practice in tax litigation and assessing impacts on CLO & IR current practice.



Operational Level Meetings monthly

INLAND REVENUE

- Director, Litigation Management Unit
- Others as required

CROWN LAW OFFICE

- CLO Team Leader (Tax & Commercial)
 - Others as required

Focus on operational projects and issues:

- i) Clarifying/documenting mutual expectations and performance
- ii) Ensuring that agreed issue management/resolution issues are
- iii) Identifying issues for escalation to Executive level
- iv) Reviewing financial performance against budget
- Agreeing resource requirements
- vi) Overseeing workflow management
- vii) Agreeing project plans for joint activities, and monitoring their
- vii) Reviewing examples of good/poor practice
- viii) Fostering professional development of CLO & IR litigation staff ix) Fostering effective working relationships between CLO & IR
- Encouraging joint recruitment & rotation of staff between CLO & IR

Structured Finance **Governance Committee** Meetings monthly

NLAND REVENUE

- Deputy Commissioner Service Delivery Director, Litigation Management Unit
- Group Manager, Assurance
- Group Tax Counsel
- Manager, Litigation Management Unit

CROWN LAW OFFICE

- Deputy Solicitor-General (Public Law)
 Project Leader (Structured Finance)

This is a temporary governance committee that will be in place for the duration of the structured finance litigation. The responsibilities of the committee are:

- i) Ensuring effective management of the programme at all levels
- ii) Ensuring effective stakeholder relationship
- iii) Ensuring effective stakeholder interaction at all levels
- iv) Considering any settlement related matters v) Ensuring effective budget management and
- vi) Ensuring effective development of litigation strategy and legal arguments
- vii) Examining any other matters referred to it by "A"level governance

